Resilience in Your Finance Function

JUNE 23, 2020
The Resilience Agenda

PERSEVERE
- Employee Health & Safety
- Customer Health & Safety
- Supplier & Supply Chain Health
- Financial Health

MAINTAIN

RECOVER
- Market Opportunity
- Productivity
- Workforce Flexibility
- Working Capital Improvement
- Cost Optimization

THRIVE
- Strategy Alignment
- Competitive Advantage
- Organizational Agility

Short-term
Medium-term
Long-term
With You Today

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AGENDA
Polling Question 1
What phase is your organization in?

1. Persevere
2. Maintain
3. Recover
4. Thrive
What are the most immediate things CFOs should be doing to maintain operations and eventually, recover?
What are some short-term measures I can take to improve liquidity and manage cash flow?
Polling Question 2
Do You Expect To Return To The Office?

1. Yes, in a few weeks to 1 month
2. Yes, in 2 or more months
3. Not any time soon
4. Not returning to office permanently
What should CFOs keep in mind when thinking about a return to the office? (e.g. State/local rules, legal, HR, etc.) is there a new model that is better?
Polling Question 3

How many forecast scenarios are you running?

1. No changes from our original forecast
2. 2 Alternate Scenarios
3. 3 or More Alternate Scenarios
4. New forecast every day
How can finance departments create a reliable forecast in an uncertain environment?
How can CFOs continue to position themselves as leaders in the C-suite moving forward?
For transformation projects in progress, like M&A integrations or new system implementations, how are project manager CFO’s reacting given the change in the working environment?
What has the pandemic and office closures taught the CFO about the reliability of and access to key finance systems and the need for agility?
Polling Question 4
How Do You Think Your Organization Will Come Out Of The Covid-19 Pandemic?

1. We see this as an opportunity to adjust and thrive—stronger.
2. We see this as an opportunity to weather the storm—weaker
3. We see the organization staying the same—no drastic changes.
In your opinion, what are the biggest mistakes a CFO could make right now?
THANK YOU